

Trailblazing the Way for Prosperity, Societal Well-Being & Global Competitiveness





#### 10-10 Malaysian Science, Technology, Innovation and Economy (*My*STIE) Framework

Trailblazing the Way for Prosperity, Societal Well-Being & Global Competitiveness

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### FOREWORD BY THE MINISTER OF SCIENCE, TECHNOLOGY & INNOVATION (MOSTI)

The role of science, technology and innovation (STI) in developing an economy is indisputable. Malaysia gladly acknowledges the fundamental influence of STI on the economy and its impact on societal development. Given the strong linkages between the two, the Ministry introduces the term "STIE" to highlight the importance of an ecosystem approach as an engine for nation building.

The release of the 10-10 *My*STIE Framework is crucial as we embark on a journey of socio-economic transformation powered through the creation of a vibrant STIE ecosystem. The Framework will pave the way for the nation to improve its innovative and creative capability as a means of enhancing economic competitiveness and quality of life.

This Framework serves to bring together diverse stakeholders to collaboratively nurture a strong national STIE ecosystem for the robust development of sectors, thereby enabling a shared prosperity for all citizens of Malaysia. It will bring together partners from different strata of society, leaving no one behind.

I hope that this will be a new dawn for Malaysia, in forging a trajectory to become a dynamic global leader in key niche areas.

Congratulations to the team at the Academy of Sciences Malaysia (ASM) for formulating a forwardthinking tool that will serve as an enabler to facilitate a collaborative and transformative mechanism for high impact and inclusive development of the nation, powered by STI.

**KHAIRY JAMALUDDIN** 

### FOREWORD BY PRESIDENT OF THE ACADEMY OF SCIENCES MALAYSIA (ASM)

At the Academy of Sciences Malaysia (ASM), we believe in making science, technology and innovation (STI) a basis for economic development and societal well-being. This is even more necessary now as a result of the significant impact that COVID-19 has had on the world. Much like countries across the globe, Malaysia needs an economic recovery plan that will not only stimulate current economic sectors but spawn new sources of economic growth and societal development. It is necessary for the plan to be an inclusive one and move away from a silo approach.

As the nation's thought leader for matters related to STI, having a bird's eye view of the ecosystem inspired ASM to develop a tool that lays the foundation for the integration of STI with the economy. This will enable Malaysia to reach new heights by harnessing STI to impact its socio-economic growth, resilience and competitiveness.

With the 10-10 *My*STIE Framework, we hope to inject new life into Malaysia's research, innovation and enterprise activities. The Framework provides a fresh holistic ecosystem approach to co-create a new future for the nation.

The 30 National STIE Niche Areas provide an opportunity to build collaborative networks and platforms towards establishing vibrant innovation ecosystems across Malaysia. These ecosystems in turn need to be strengthened through regular foresighting to be agile, relevant and impactful over time. The 10-10 *My*STIE Framework serves as an integrative tool for government, researchers, innovators, industries and communities to work together to transform Malaysia into a harmonious, progressive, prosperous and sustainable nation.

I hope that Malaysians will embrace this challenge and rise to the moment.

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**PROFESSOR DATUK DR ASMA ISMAIL FASc** 





# Introducing the 10-10 *My*STIE Framework

**01** 10-10 *My*STIE Framework

- **02** The Journey to Identify National STIE Niche Areas (2021-2025) using the 10-10 *My*STIE Framework
- **03** 30 National STIE Niche Areas

# 01 10-10 *My*STIE Framework Introduction

The 10-10 Malaysian Science, Technology, Innovation and Economic (*My*STIE) Framework is an integration of 10 key Malaysian socio-economic drivers with 10 global leading science and technology drivers aligned to our strengths and needs.

This Framework provides a systematic approach to transform Malaysia into a knowledge-intensive economy by design. It aims to generate shared economic prosperity across the diverse ecosystems in the country and shift Malaysia up the global innovation value chain.

This Framework will enable key sectors of the economy to become more knowledgeintensive and innovation driven. This will enhance the competitiveness and sustainability of Malaysian industries. It is designed to enhance the quality of life of the *rakyat*.

# How was the 10-10 *My*STIE Framework Derived?

Emerging Science, Technology and Innovation (STI) are poised to change the current production-based economy to a knowledge-intensive economy. Such STIs are redefining the socio-economic landscape as well as challenging the conventional boundaries of operation. They provide immense opportunities for value creation to enhance productivity, efficiency and societal well-being. Mega trends, such as rapid urbanisation, demographic shifts and technological breakthroughs are triggering far-reaching impacts on all stakeholders. The world is facing unprecedented risks that require a sound STIE ecosystem to mitigate these challenges. Recognising this, ASM in 2015 embarked on Emerging Science, Engineering and Technology (ESET) Study to provide S&T Foresight as part of ASM's flagship initiative on Envisioning Malaysia 2050.

The ESET study culminated in three major outputs as follows:

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products, services, technologies, possible applications and outcomes relevant for Malaysia towards 2050 95

emerging technologies and their interlinkages based on Malaysia's strengths and needs in 3 phases: Present (2015-2020) Probable future (2021-2035) Possible future (2036-2050)



impactful emerging technologies towards realising Progressive Malaysia 2050, based on feasibility and attractiveness for Malaysia's context, guided by global trends and risks



SCAN HERE TO READ THE Science & Technology Foresight Malaysia 2050 -Emerging Science, Engineering & Technology (ESET) Study Report Timeline Towards 2050: Malaysia's **95** Emerging Technologies



Subsequently, ASM undertook a series of analyses to identify the top Science and Technology (S&T) drivers that can develop Malaysia's socio-economic sectors. Research capabilities, outputs (publications, patents and commercialisation activities), outcomes and the research building blocks (e.g. public and private Centres of Excellence (CoEs) and research institutes) were evaluated in order to derive the 10-10 *My*STIE Framework.

# Science & Technology Drivers

Global trends on the top S&T drivers that can spearhead economic growth were analysed to identify the potential innovations that can have a major impact on the socio-economic development of communities across the globe.

This analysis was supplemented with other global studies, patent analysis and technology trajectories over the past 10 years.

Following this, the 95 emerging technologies identified in the ESET study were clustered into 10 S&T drivers.

# **Socio-economic Drivers**

The 10 socio-economic drivers were identified by analysing national research priority areas, such as:

- 12 National Key Economic Areas (NKEA)
- Ministry of International Trade and Industry's (MITI) 3 catalytic sub-sectors and 2 high potential growth areas
- 9 National Science Research Council (NSRC) Priority Areas
- 7 Ministry of Education (MOE) Research Grant Clusters

Additionally, industrial ecosystems in multiple economic sectors as examined in "A Study on Knowledge Content in Key Economic Sectors in Malaysia" (MYKE III) (EPU, 2016) were used as supplementary evidence. Surveys and interviews with business leaders were also conducted to identify dynamic capabilities\* of each sector.

\*Dynamic capabilities (absorptive, adaptive and innovative capabilities) show the ability of the sector to absorb shocks, evolve and change to stronger positions of competitive advantage.

### The Formulation of the 10-10 MySTIE Framework



#### **1. National Priority Areas**

- 9 NSRC Priority Areas
- 12 NKEA
- MITI (3+2)
- 7 MOE Research Grant Cluster
- 2. Research Capability
- Publication and Patent Analysis
- MRU Research Capability Index (Quantum and Quality of Publication, (Research Building Block)
- 3. Analysis of Emerging and Declining Technologies
- Global Patent Analysis
- Technology Investment Analysis
- 4. Industry Analysis
- MyKE Study III (Phase 1 and Phase 2)
- Surveys and Interviews with Business Leaders
- 5. Global trends
- Top 10 technology drivers
- Global technology drivers



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#### SCIENCE & TECHNOLOGY DRIVERS



#### 5G/6G

Next-generation mobile networks that enable higher frequencies, capacity and lower latency.



#### SENSOR TECHNOLOGY

High-performance sensors, including microelectromechanical systems (MEMS), magnetic materials and piezoceramics, wearable biosensors and printable wearable electrochemical sensors.



#### 4D/5D-PRINTING

Printing using smart materials

that change forms according

to the environmental changes

or responding to stimulus, and

print parts as simultaneous

making the objects stronger

and more cost competitive

than 3D printing.

multilayer curved layers,



#### ADVANCED MATERIALS

New, stronger, durable and efficient heat and energy conducting materials that have wide industrial, biological, medical and other applications.



#### ADVANCED INTELLIGENCE SYSTEMS

Machines, computer systems and virtual reality technology that mimic the human experience and intelligence processes, which include the use of visual machine systems, speech recognition, expert systems and swarm technology.



#### CYBER-SECURITY & ENCRYPTION

Technologies, processes, practices and methods that protect information and communication systems (networks, devices and data), mitigating risks associated with malicious attack, digital hijacking, unauthorised access and damage to systems and data.



#### AUGMENTED ANALYTICS & DATA DISCOVERY

Advanced data discovery methods that enable users to gain insights into patterns of the data generated using various statistical methods, pattern recognition, machine learning, natural learning and other advanced data analysis tools.



BLOCKCHAIN

Digital ledger system that is democratic, incorruptible, efficient, verifiable and holds permanent record of every transaction of value among multiple economic agents.



#### **NEURO TECHNOLOGY**

Technology that enables the study of brain processes, brain-computer interface, decision-making, behaviour and neurological disorders.



#### **BIOSCIENCE TECHNOLOGY**

Technology that uses biological processes, systems or living organisms to manufacture products or produce technology based on molecular biology, bionics, bioengineering, genetic engineering and nanotechnology. SOCIO-ECONOMIC DRIVERS



ENERGY

BUSINESS & FINANCIAL SERVICES



**CULTURE. ARTS & TOURISM** 



**MEDICAL & HEALTHCARE** 

Medical and healthcare

encompass all goods, services

and payment mechanisms for

prevention, restoration, cure,



#### SMART TECHNOLOGY AND SYSTEMS (NEXT-GENERATION ENGINEERING & MANUFACTURING)

This sector is constituted by a complex and inter-related network of entities involved in the production, management and distribution of energy to fuel the economy and improve the quality of life of the *rakyat*. This includes both renewable and non-renewable energy sources. This sector encompasses services that support business functions broader economy, such as Information Communication Technologies (ICT), logistics, financial services and other professional services.

and the second s

#### WATER & FOOD

Water and food are core to the sustainable development of communities across the globe. This demands a well-integrated ecosystem to ensure water and food security to address the challenges of rising population, urbanisation, climate change and economic disparities.

Malaysia is a confluence of diverse range of people and cultures. This sector covers a wide array of activities including expression and application of creative content and artworks. Tourism sector leverages on the diverse cultural heritage and natural resources of Malaysia.

#### AGRICULTURE & FORESTRY

Agriculture and forestry is an important socio-economic driver for Malaysia. Agriculture encompasses crops, livestock, and fisheries. Agriculture and forestry are key sectors for food security, employment and revenue generation for the country. maintenance of one's physical, mental or emotional wellbeing.

Education spans from pre-

continuing education. The

purpose of education is to

nurture a creative society

and a skilled workforce. The

education sector is also an

important revenue earner

for the country.

school to post-doctoral and

**EDUCATION** 



monitoring, troubleshooting, optimising and integrating manufacturing processes and supply chains. This allows for adaptive data-driven decisions and intelligent cyber-physical systems.



#### **ENVIRONMENT & BIODIVERSITY**

Preserving and conserving the natural environment and biodiversity of Malaysia are important in harnessing its value for sustainable development. This requires a sustainable approach to unlocking the value of terrestrial and marine ecosystems.



### SMART CITIES & TRANSPORTATION

Smart cities and transportation involve integration of physical and natural infrastructure with advanced technologies to deliver sustainable, resilient, and prosperous living conditions.

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# 10-10 *My*STIE Framework: An Example of Establishing Center of Excellence

For S&T drivers to create value, it is imperative that they are linked to the socio-economic drivers. The 10-10 *My*STIE framework will enable Malaysia to couple S&T and socio-economic drivers to spur national development. This framework consists of 10 key Malaysian socio-economic drivers and 10 global S&T drivers.

It is envisaged that the framework will identify fundamental, applied and experimental R&D in the 10 global S&T drivers needed to transform the 10 Malaysian socio-economic drivers in moving up the global innovation value chain, enhance economic competitiveness, reduce inequalities and raise the *rakyat*'s quality of life. This will transform Malaysia to become a united, prosperous and environment-friendly nation by 2030.

#### Multi-stakeholder partnership model:

Establish a Center of Excellence (CoE) to lead R&D in 5G/6G. The CoE should be constituted by multiple stakeholders. As part of the CoE, research universities are to undertake fundamental research that complements the work of other institutions (e.g. other universities, GLCs, industries and community groups), undertaking applied and experimental research and translational outcomes in the 10 socio-economic areas.

# Technology View of the World Mapped against Malaysian Socio-economic Drivers: Horizontal Perspective of 10-10 *My*STIE Framework

MALAYSIAN SOCIO-ECONOMIC DRIVERS



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# 10-10 *My*STIE Framework: An Example of Transforming The Agriculture & Forestry Socio-economic Driver

An example of the 10-10 *My*STIE Framework application is the transitioning of the Agriculture & Forestry sector to be more knowledge- and technology-intensive. While the Agriculture & Forestry sector remains an important generator of economic wealth and employment for the nation, it has remained labour-intensive rather than driven by technology. As a consequence, this sector has remained dependent on foreign countries to meet its agro-food needs.

Technologies such as 5G/6G, Advanced Intelligence Systems and Augmented Analytics and Data Discovery can be deployed to create drone-enabled precision farming. Alternatively, technologies such as Sensor Technology, Neuro Technology and Bioscience Technology can be utilised to develop real-time multimodal data collection and discovery via advanced drone / bio sensors.

Hence, to enhance the competitiveness of the Agriculture & Forestry sector, multiple S&T drivers should be utilised to create core innovations to raise the Return on Value (ROV\*) of the sector.

\* Return on Value (ROV) is the value gain as a result of continuous improvement using new S&T drivers, systems, processes and new business models. In the context of STI, managing our resources effectively and efficiently will enhance the value proposition of the STI initiatives for all stakeholders, which in turn will increase its ability to raise the return on investment (ROI). The ROI is hence a function of ROV.

### Technology View of the World Mapped against Malaysian Socio-economic Drivers: Vertical Perspective of 10-10 *My*STIE Framework

A national agriculture strategic plan should focus on investing in the ecosystem such that it develops and applies the 10 S&T drivers to enhance the Return on Value (ROV) of the sector. This will not only increase the quality and global competitiveness of the sector, but will also spawn new economic sub-sectors like agribusiness, agritech and agri-green financing / sukuk. A strong S&T-driven agriculture sector will also have positive multiplier effect on other socio-economic drivers. This in turn can further boost Malaysia's food industry and the Halal economy.



MALAYSIAN SOCIO-ECONOMIC DRIVERS

# Application of the 10-10 *My*STIE Framework to the Agriculture & Forestry Socio-economic Driver

Case study of how the 10-10 *My*STIE can be utilised to develop the next generation technologies for raising the return of value and competitiveness of the agriculture and forestry sector.



How can **agriculture** 

### **Multiplier Effect of Modernising Agriculture** and Forestry to other Socio-Economic Drivers



#### **AGRICULTURE & FORESTRY**

SMART AGRICULTURE Modernising the Agriculture Sector

The 10-10 *My*STIE Framework encourages the convergence of technologies that facilitates the transformation of each sector. This, in turn, creates a multiplier effect on other socio-economic drivers. For instance, modernising the agriculture sector can give rise to a vibrant agrotourism industry. and thereby providing a lucrative revenue stream.

Leveraging value creation opportunities requires careful curation of an ecosystem and its constituent systems and processes. This will continuously drive the multiplier effect and positive market externalities to create greater socio-economic impact for all stakeholders.



### **BUSINESS & FINANCIAL SERVICES**

- Smart Integrated Supply Chain
- Global Halal Services



RM

### CULTURE, ARTS & TOURISM

Development of agrotourism



### **MEDICAL & HEALTHCARE**

- Exploration of alternative ingredients, bioactive compounds and biomaterials
- Development of functional food and herbal product



- Farm mechanisation and automation
- Development of smart farm monitoring



#### **SMART CITIES &** TRANSPORTATION

- Smart Integrated Transportation of agriculture products
- Normalised urban farming
- Connected rural and remote agriculture and fishing communities



#### WATER & FOOD

• Effective water irrigation and drainage systems

#### **EDUCATION**

- Personalised and experiential
  - learning through a curriculum designed for tropical agriculture
  - Development of a global centre with expertise in tropical agriculture



#### **ENVIRONMENT &** BIODIVERSITY

- Effective natural resources and environmental management (e.g. soil, flood, air quality)
- Modernised sustainable replanting programme
- Effective management of the marine and coastal communities
- Conservation of flora, fauna, indigenous animals, plants and insects

### Science & Technology Application Maps



# Application of the 10-10 *My*STIE Framework to the Energy Socio-economic Driver



Leap-frogging Technologies (Next-Generation Research & Application)

Source: Analytics by Nair, Ahmed, Vaithilingam and the Monash University Malaysia Research team, 2020

### Application of the 10-10 MySTIE Framework to the **Business and Financial Services Socio-economic Driver**



(Next-Generation Research & Application)

Source: Analytics by Nair, Ahmed, Vaithilingam and the Monash University Malaysia Research team, 2020

How can **business** and financial services innovations be integrated with other sectors?



Smart Technology & Systems (Next-Generation Engineering & Manufacturing) Seamless end-to-end supply chain connectivity through automated secure blockchain payments and real-time logistics tracking

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7

7

Medical & Healthcare Al-driven health insurance services to identify claims eligibility based on pattern recognition and offer insurance packages using information shared in cloud healthcare database

# Application of the 10-10 *My*STIE Framework to the Culture, Arts and Tourism Socio-economic Driver



(Next-Generation Research & Application)

Source: Analytics by Nair, Ahmed, Vaithilingam and the Monash University Malaysia Research team, 2020

How can culture, arts

### Application of the 10-10 MySTIE Framework to the Medical and Healthcare Socio-economic Driver



Source: Analytics by Nair, Ahmed, Vaithilingam and the Monash University Malaysia Research team, 2020

How can medical and healthcare innovations be integrated with other sectors?

**Smart Cities & Transportation** 

Pre-fabricated, modular and

with medical robots to cope

Machine learning algorithms

to predict future disease outbreaks for early mobilisation

of resource supply security

with patient spikes

Water & Food

measures

**Smart Cities &** 

Transportation

**Business &** 

**Financial Services** 

temporary buildings equipped



# Application of the 10-10 *My*STIE Framework to the Smart Technology and Systems (Next-Generation Engineering & Manufacturing) Socio-economic Driver



Leap-frogging Technologies (Next-Generation Research & Application)

Source: Analytics by Nair, Ahmed, Vaithilingam and the Monash University Malaysia Research team, 2020

How can smart

# Application of the 10-10 *My*STIE Framework to the Smart Cities and Transportation Socio-economic Driver



Source: Analytics by Nair, Ahmed, Vaithilingam and the Monash University Malaysia Research team, 2020

How can **smart cities** 

# Application of the 10-10 *My*STIE Framework to the Water and Food Socio-economic Driver



(Next-Generation Research & Application)

Source: Analytics by Nair, Ahmed, Vaithilingam and the Monash University Malaysia Research team, 2020

How can water and food

# Application of the 10-10 *My*STIE Framework to the Education Socio-economic Driver



Leap-frogging Technologies (Next-Generation Research & Application)

Source: Analytics by Nair, Ahmed, Vaithilingam and the Monash University Malaysia Research team, 2020

How can education innovations be integrated with other sectors?

# Application of the 10-10 *My*STIE Framework for Precision Biodiversity (Environment and Biodiversity Socio-economic Driver)



Source: Analytics by Nair, Ahmed, Vaithilingam and the Monash University Malaysia Research team, 2020; Modified by ASM Special Interest Group on Precision Biodiversity, 2020

### Application of the 10-10 *My*STIE Framework: An Example for the National Defence Systems



Source: Analytics by Nair, Ahmed, Vaithilingam and the Monash University Malaysia Research team, 2020

How can other sectors leverage on **national defence** 

# 02 The Journey to Identify National STIE Niche Areas (2021-2025) using the 10-10 *My*STIE Framework

### 10-10 MySTIE Framework Engagements

Inclusive input from policy makers, the scientific community, academia, industry captains and STI professional bodies

Series of engagements since March 2020

**BO Stakeholder Engagements** Workshops, Focus Group Discussions & Presentations

**300**+ People Engaged

**75** Ministries/ Agencies/ Industry Players

### 4 International Entities

### 604 Industry Captains Provided inputs through Business Sentiment Survey 2019/2020





Strategic Studies for New Policy Formulation & National Plans
## Linking the 10-10 MySTIE Framework to National Plans

Shared Prosperity Vision 2030 (SPV2030) is a national pledge to achieve an inclusive knowledge-based economy across the Key Economic Growth Activities (KEGA).

### MALAYSIAN SOCIO-ECONOMIC DRIVERS



Source: ASM Analytics, 2020; MEA, 2019

## **Ecosystem Analysis**

An analysis was carried out using two tools (i.e. 8i STI ecosystem enablers and SWOT analysis) to evaluate the current ecosystem for each of the socio-economic drivers. This included horizon scanning of the national landscape (i.e. national policies and plans) and stakeholder engagements to ensure careful selection of S&T drivers to enhance the ROV of the socio-economic drivers.



### 8i STI Ecosystem Enablers

Source: Analytics by Nair, Ahmed, Vaithilingam and the team from Monash University Malaysia, 2020

### **01 / INFRASTRUCTURE** PHYSICAL & NATURAL

Quality and sophistication of the infrastructure that supports the growth and development of the industry and the broader economy.

### **02 / INFOSTRUCTURE** DIGITAL INFRASTRUCTURE

Digital infrastructure that provides seamless integration of multiple value chains within and across the industries and communities. These systems provide seamless flow of information for market intelligence and strategic decision making.

### **03 / INTELLECTUAL CAPITAL** TALENT STOCK

Skills (technical, entrepreneurial and leadership) and knowledge (general and specialised) of the talent stock.

### **04 / INTEGRITY** GOOD GOVERNANCE

Governance systems to manage processes and ensure commitment to continuous improvements and adherence to best practices.

### 05 / INCENTIVES

### FISCAL AND NON-FISCAL Incentives to encourage R&D, adoption of new technologies, innovation, commercialisation of local technology, and market expansion, including globalisation of local technology.

### **06 / INSTITUTIONS** GOVERNANCE BODIES

Quality of the institutions of governance (e.g. regulatory bodies, industry associations, institutions of learning / research institutes etc.) that support systematic development of markets, industries and communities.

### **07** / INTERACTION

STRATEGIC PARTNERSHIPS Level and quality of collaboration, co-creation and knowledge sharing among stakeholders.

### **08** / INTERNATIONALISATION

GLOBAL BEST PRACTICES & STANDARDS Depth and breadth of engagement with global knowledge and innovation networks, institutions of governance and global supply chains.



## **Cross-cutting Challenges** of the 10 Malaysian Socio-economic Drivers



## **INFRASTRUCTURE :** Enhanced investment in infrastructure not in tandem with resources for maintenance

Infrastructure investment is expected to increase ~9% per annum between 2013 and 2025, but "limited maintenance due to inadequate financial resources has affected the quality of infrastructure." Source: EPU, 2016; 11<sup>th</sup> MP Mid-Term Review (2018)



## **INFOSTRUCTURE :** Low connectivity and lack of integrated data management

- Gaps in deployment of high-speed broadband infrastructure in key industrial and training locations to support Industry 4.0 needs
- Need for data integration platforms for data-driven decision making
- Rural connectivity remains weak. "Malaysian users in thinly-populated rural areas have the connection to 4G just 44% of the time. Source: Identification of National STIE Niche Areas using 10-10 Framework Workshop, 12 March 2020; OpenSignal, 2019

### INTELLECTUAL CAPITAL :

### Low innovative capability

Knowledge content is mostly at absorptive and adaptive levels and rarely transcend to innovative capability. This is reflected in Malaysia's rank of 53 out of 131 in 'Knowledge Workers' of Global Innovation Index 2020. Source: EPU, 2016; Global Innovation Index 2020

### Talent shortages and skill gaps to face Industry 4.0

High skilled workers make up only 24.4% of workforce in 2019. The 11<sup>th</sup> Malaysia Plan targeted the percentage of high skilled workers to increase from 25% in 2019 to 35% by year 2020. Source: DOSM (2019), 11<sup>th</sup> MP (2015)

### Over-reliance on foreign workers

Over-reliance on low-skilled foreign workers, particularly in construction (28.3%), agriculture (25.8%) and manufacturing (25.7%). The target under 11 MP is 15% of foreign workers from total workforce by 2020. Source: 11<sup>th</sup> MP (2015); 11<sup>th</sup> MP Mid-Term Review (2018)



## **INTEGRITY :** Need for governance systems and commitment to comply with global standards

Inability to conform to international standards due to lack of knowledge, resources and coordination resulting in goods and services not being able to penetrate global market.

Source: Identification of National STIE Niche Areas using 10-10 Framework Workshop, 12 March 2020



### **INCENTIVES :** Fragmentation of incentive landscape

There are more than 100 incentives administered by 32 agencies. There is a need to streamline and re-engineer incentives to be more outcomedriven and impact-driven Source: Bank Negara Malaysia, 2017



## **INSTITUTION :** Need for agile and adaptable regulation and legislation

Institutional and legislative frameworks are incongruent with current trends and needs, thus requiring a review. Source: Identification of National STIE Niche Areas using 10-10 Framework Workshop, 12 March 2020



## **INTERACTION :** Lack of knowledge-based efforts, collaborative strategies and championing of change

- Poor communication and linkages within the value chains causing disconnect among players
- Lack of interaction and commitment among authorities, NGOs and community representatives to resolve critical issues on the ground Source: Identification of National STIE Niche Areas using 10-10 Framework Workshop, 12 March 2020



## **INTERNATIONALISATION :** Need for effective market positioning and strong branding in international markets

Malaysia has many competitive advantages, such as rich biodiversity and unique culture that can be leveraged to improve Malaysia's standing in the international arena. However, there needs to be greater understanding and adherence to international standards. Source: Identification of National STIE Niche Areas using 10-10 Framework Workshop, 12 March 2020; EPU, 2016

## **Global Scanning and Benchmarking Analysis**

Disruptive technologies and rapid innovations in the era of Industry 4.0 are changing the way we think and work. Scanning of policies, plans and practices in building a competitive innovation ecosystem across 11 countries provided valuable insights to emulate best practices. As progressive nations are fundamentally supported by strong STI ecosystems, it is important for Malaysia to identify our own competitive advantage to position Malaysia strategically in the international arena. A total of 11 countries were selected based on their higher ranks in the Global Innovation Index 2020 in comparison to Malaysia. Also, these are the top performing countries in their respective regions. Key strategies of the benchmarked countries are mapped with the 8i parameters to give an overview of best practices in building an innovative ecosystem.





Analysed by ASM, Source: Global Innovation Index 2013; 2014; 2015; 2016; 2017; 2018; 2019; 2020

Malaysia's progress in STI development is reflected in the overall ranking in the Global Innovation Index (GII) from 2013 to 2020. Malaysia's highest rank over the last 7 years was at 32 in 2013. Since then, both Malaysia's overall rank and score have been declining, with the lowest performance in 2017 (ranked 37<sup>th</sup> out of 127 countries). While Malaysia's performance in the GII has stagnated, other innovative countries, such as Sweden and the UK, remained at the top of the rankings due to their strong STI ecosystems. Additionally, China has taken a great leap in climbing the rank. Best practices from the countries who have consistently performed well in the ranking should be taken into consideration in drafting strategies to improve Malaysia's STI ecosystems.

## Global Scanning and Benchmarking 8i Analysis

### INFRASTRUCTURE

### Establishment of Technology and Innovation Hub as technology testing beds

**[CYP]** Cyprus Digital Innovation Hub (CyDi-Hub) was established as the regional network hub for researchers and businesses, as well as an incubator for industry players. They provide access to infrastructure and technical services that include product 3D design & prototyping, robotics, mechatronics, electronics & communication, IoT and software solutions etc.

**[CHE]** 5 innovation parks under Switzerland Innovation provide opportunity for business to access knowledge and infrastructure in the research institutes, bridging the gap between basic science and industry. The Swiss Business Incubation Centre (BIC) of CERN Technologies in Park Innovaare provides industry players the access to technology couching on CERN's unique technologies, know-how, IP and seed fund.

**[CAN]** Canada established the 'Innovation Superclusters' initiative to develop superclusters in 5 key national industries: 1) Next Generation Manufacturing; 2) Digital Technology; 3) Protein Industries; 4) Ocean; and 5) Scale AI Supercluster. The superclusters aim to bring industries, SMEs and post-secondary institutions to develop high-potential technologies.

### Integrate IoT in smart city planning

**[KOR]** A few cities in South Korea have integrated various technologies for smart city development. Songdo's central pneumatic waste disposal system automatically collects rubbish to recycle, bury, incinerate or convert to energy. Cheonggyecheon Stream Restoration adopts ICT and sensors to control the water level and water quality; Seoul's Bus Management System is an integrated control center that monitors operations in real-time, communicates directly with bus drivers and gathers information on vehicle positioning, location and speed.



### INTEGRITY

### Establish platform for stakeholders to discuss integrity-related issues

**[GBR]** The UK Chief Acquisition Officers Council (CAOC) created an online platform to allow stakeholders to discuss federal acquisition process, particularly on reporting and compliance requirements, updated innovative solutions for procurement & contracting practices. SMEs and non-traditional government contractors are also involved to improve the existing technical or strategic assistance programmes.

### Strengthen patent policies to enable technology transfer

**[CHN]** Law of the People's Republic of China on Promoting the Transformation of Scientific and Technological Achievements (2015 Amendments) allows independent transfer of scientific and technological outputs to other parties, as well as authorising others to utilise the scientific and technological outputs for practical transformation.

### Deploy highly secured and transparent system

**[SWE]** Swedish land registry authority, Lantmäteriet, tested a way to record property transactions and mortgage deed processes on blockchain. The system operates on a private blockchain which has land authority and banks holding copies of the records. When the land title changes, each step of the process is verified and recorded on blockchain.



### INFOSTRUCTURE

### Pushing forward 5G internet and its next-generation technologies

**[CHN]** The Internet Plus Initiative (2015-2020) is a 5-year plan to integrate Internet, cloud computing, IoT, big data and other digital technologies across all economic sectors. The initiative commits to increase percentage of GERD/GDP on research in digitilising economic sectors, reduce dependency on foreign technology innovation, increase investments in home-grown solutions, enable access to 100 MBps internet connections across large cities and expand broadband connectivity to 98% of population.

**[CAN]** The Canadian federal government and the provincial governments of Quebec and Ontario invested in the Evolution of Networked Services through a Corridor in Quebec and Ontario for Research and Innovation (ENCQOR) project, a five-year (2018-2023) initiative that supports R&D of 5G technologies by establishing a pre-commercialisation corridor equipped with an open digital test bed that allows companies and researchers to test innovative ideas and solutions.

### Build a trusted digital environment that enable more value-added services

**[SGP]** Singapore's National Digital Identity (NDI) platform provides a secure digital credential, as well as a platform for authentication, authorisation and consent that provide citizens a single digital identity to do transactions. The NDI will enable private and public sectors to develop value-added services on a common and universal trusted framework. It also allows seamless interactions across domains and services where users can log in using their fingerprint, facial recognition or a 6-digit password.



### INTELLECTUAL CAPITAL

### Provide funding to encourage young talents entering aging industry

**[GBR]** The UK Government is encouraging the younger generation to enter industries with an aging workforce through a funding programme. The "UK-Young Entrance Support Schemes" is an example in the agriculture industry, whereby grants are given to applicants as young as 16 years old to start farming business.

### Reskill talent for job security

**[SWE]** EU practices the concept of flexicurity. For instance, Sweden has established a job security council, Trygghetsrådet (TRR) that provides help to laid-off workers. Employers pay into these job-security councils (operated as private organisations) and if they lay employees off, these workers will receive financial support and job counselling from the council to help get them back into the workforce as soon as possible.

### **Provide future-proof education**

**[SGP]** Singtel Optus invests in six to 20 months internship programme across all five polytechnics in Singapore, providing opportunities for 300 students annually to learn skills in IoT, cyber security, cloud and other digital skills.

## Global Scanning and Benchmarking 8i Analysis

### INCENTIVES

### Provide tax incentives and subsidy for foreign and domestic technology transfers programmes

[JPN] The Japan External Trade Organisation (JETRO) has a 'Subsidy Program for Global Innovation Centers' which subsidises the cost of foreign companies in establishing innovation centers and conducting research on IoT in collaboration with Japanese firms.

**[KOR]** Tax credit is given to SMEs for income derived from the leasing of patents or utility model rights where the company has file registration of such rights. Tax credit is also granted for transfer or lease, merger or acquisition of technology innovative companies.

### Encourage commercialisation of innovations through patent box system

**[CHN]** China established a national patent box system, which provides tax breaks for revenues earned from patents, giving a favorable tax rate to firms that invest at least 3-6% of gross revenue in R&D, generate 60% of their revenue from IP, or have a substantial percentage of skilled workers or high-tech occupations.

**[CAN]** Quebec and Ontario have employed a patent box system that allows corporate income related to the sale of patented products to be taxed at rates which are significantly lower than those applied to ordinary business income. The patent box system provides firms with a strong incentives to innovate and commercialise the innovations in the local jurisdiction.



### INTERACTIONS

### Establishment of industrial alliance among key players to provide solutions

**[SGP]** A\*STAR formed industrial alliances with 13 companies to develop IoT solutions for manufacturing industries, particularly in aerospace, offshore and marine, and land transport.

**[CAN]** The National Research Council of Canada's Industrial Research Assistance Program (NRC IRAP) helps SMEs to build innovation capacity and take ideas to market through a network of over 250 Industrial Technology Advisors (ITAs). ITAs focuses on assisting SMEs with technology and new product development, as well as connect universities and national laboratories with SMEs.

**[USA]** Manufacturing USA is a public-private partnership that brings together industry, academia, and government partners to leverage existing resources and co-invest in manufacturing innovation and accelerate commercialization. It consists of 14 innovation intermediaries that focus on advanced functional fabrics, photonics, additive manufacturing (3D printing), robotics, biofabrication, clean-energy smart manufacturing, advanced lightweight composite materials, digital manufacturing, flexible hybrid electronics, biopharmaceutical manufacturing, advanced semiconductor components, chemical and material processing, and remanufacturing of materials.

### INSTITUTIONS

### Establish central coordinating and planning body for R&D funding of research

**[GBR]** The UK Research and Innovation (UKRI) is a central body that coordinates with the seven research councils, Innovate UK and Research England, as well as works with the UK government in effectively directing funding to research areas that are strategic for the UK.

**[ISR]** The Israel Innovation Authority is a public funded independent agency. Through collaborations, it provides a variety of practical tools and funding platforms for early stage start-up, growing high-tech companies, funding for R&D infrastructure, international collaboration, advanced manufacturing and innovation programs for societal challenges.

### Establish innovation intermediaries and collaborative networks for market-driven R&D

**[GBR]** Catapult Centres are a network of independent technology centres located nation-wide and globally that provide support to translate R&D products into commercial products and services in specialist sectors (i.e. Cell & Gene Therapy, Future Cities, Satellite Applications etc.) for future growth, trade and productivity.



### **INTERNATIONALISATION**

### Introduce international matching funds to encourage collaborative research with innovative countries

**[GBR]** EUREKA has established a £4 million competition fund that connects researchers and businesses to 41 "EUREKA" countries to fund international collaborative research. Some of the investments by EUREKA include £1 million fund for medical technology and smart mobility through GlobalStars fund, £2 million for smart manufacturing, and £1 million for artificial intelligence and quantum.

### Provide tax deduction for innovative companies to internationalise

**[SGP]** Double Tax Deduction for Internationalisation (DTDi) initiative encourages local businesses to embark on international expansion and internationalisation. The DTDi is aimed at small-business ventures to create market presence in other countries, such as marketing, trade shows, networking and sourcing for local partners, which provides additional time and effort to these businesses who are often lean in operations. Under the DTDi initiative, local businesses carrying out select overseas business activities are entitled to a 200% tax deduction of up to \$150,000 on expenses for these activities.

### Strengthen position in international market through collaboration

**[JPN]** "Partnership for Quality Infrastructure" promotes Japan's safe and high-performance technology to the rest of the world through providing attractive loan assistance systems for infrastructure development in the partnering countries. For example, Japan collaborated with India to use Japan's Shinkansen train system to build the high-speed railway project between Mumbai and Ahmedabad.

## **Collaborative Platform**

While the National STIE Niche Areas provide strategic focus, the translation on the ground cannot happen effectively unless there is a collaborative platform that brings together key players to spearhead concerted action. The collaborative platform provides a more holistic solution and effective implementation of strategies, policies and programmes. In order to develop a conducive ecosystem to support and sustain key economic growth activities and societal well-being at localities across Malaysia, we need 8 clusters:



A functional collaborative platform comprising of the 8 clusters working together can give rise to a knowledge-based economy. Effective collaboration between stakeholders is needed to help address economic disparities by implementing high impact projects across localities in Malaysia.

The collaborative orm is critic for translatin research 1 transforma outcomes for the

The platform also enables multichannel communication and feedback between the stakeholders. This facilitates effective decision-making and implementation of strategies.



## Harnessing Multiple STIE Ecosystems Across Malaysia

### Northern Corridor Potential STIE Ecosystems



### Manufacturing Projects: Top 5 areas in Perlis

- 1. Plastic Products
- 2. Electronics & Electrical Products, Food Manufacturing
- 3. Rubber Products
- 4. Textile & Textile Products
- 5. Transport Equipment

### **PULAU PINANG**

Manufacturing (electrical & electronics, medical devices, high tech manufacturing hub, R&D \_\_\_\_\_\_ and commercial & industrial activities), Medical & Healthcare Tourism, Digital Economy (global business services, e-commerce), Financial Services, Logistics Hub, Agriculture (seed centre-aquaculture), Education Hub, Agrotourism, Halal Port



### Manufacturing Projects: Top 5 areas in Pulau Pinang

- 1. Electronics & Electrical Products
- 2. Machinery & Equipment
- 3. Fabricated Metal Products
- 4. Plastic Products
- 5. Basic Metal Products, Food Manufacturing

### **KUALA PERLIS**

Fisheries, Transportation & Logistics, Renewable Energy (solar), Ecotourism

### 7

### LANGKAWI Tourism, Handicraft, Agriculture (urban <u>prec</u>ision farming)

### ALOR SETAR Agriculture (paddy),

Heritage tourism

### KULIM -----

E&E Manufacturing, Rubberbased Products, Kulim High Tech Park, Medical and Wellness, Biopolymer

### PANGKOR

Ecotourism, Duty Free Zone, Fisheries & Aquaculture, Seafood Processing

> BAGAN DATOH Heavy Industries, Maritime, Logistics



Local Ecosystem
Public HLIs 8
TVET Institutions 35

### / KANGAR

PERAK

Halal Industries, Green Manufacturing, Agrobusiness (superfruits valley), Service & Administration Centre

### BUKIT KAYU HITAM

Logistics & Border Economy Activities, Aerospace Industry, Composite Industry

## F

### Manufacturing Projects: Top 5 areas in Kedah

- 1. Electronics & Electrical Products
- 2. Transport Equipment
- 3. Fabricated Metal Products
- 4. Plastic Products
- 5. Rubber Products

### PENDANG Modern Agriculture & Livestock

### IPOH

ICT, Mining, Sustainable Mining & Downstream Activities, Eco & Heritage Tourism, Agriculture, Digital Economy, Financial Administrative Centre, Urban Revitalisation, Education, Manufacturing, Renewable Energy Generation

### - KINTA

**TANJUNG MALIM** 

Automotive Industry,

Education Hub, Ecotourism

High Tech Manufacturing, ICT



### Manufacturing Projects: Top 5 areas in Perak

- 1. Electronics & Electrical Products
- 2. Non-metallic Mineral Products
- 3. Rubber Products
- 4. Food Manufacturing
- 5. Plastic Products



### East Coast Region Potential STIE Ecosystems



### **Manufacturing Projects:** Top 5 areas in Kelantan

- 1. Electronics & Electrical Products; Wood & Wood Products
- 2. Textile & Textile Products
- 3. Chemical & Chemical Products: Non-metallic Mineral Products; **Rubber Products**
- 4. Basic Metal Products; **Furniture & Fixtures**
- 5. Food Manufacturing; Leather & Leather Products

### JELI

Wood Industries, Minerals, Herbs, Automobile, Gold & Quartz Mining, Ecotourism

### **CAMERON HIGHLANDS**

Agriculture Biotechnology, Flower Industry, Halal Food Production, Food Industry, Tourism



### **TEMERIOH**

Agriculture, Aguaculture (patin fish), **Transportation & Logistics** 

GAMBANG

**KUANTAN** 

Halal Industry (high-value Halal

personal care, additives, gelatin)

food, pharmaceuticals, cosmetics &

Fishing, Aquaculture, Oil Palm, Petrochemical,

Tourism (themeparks & family oriented resorts)

Food Manufacturing, Port & Logistics, High Technology

Industries (stainless steel, E&E, ICT, renewable energy),

### **Manufacturing Projects:** Top 5 areas in Pahang

- 1. Wood & Wood Products
- 2. Chemical & Chemical Products
- 3. Petroleum Products (including Petrochemicals)
- 4. Electronics & Electrical Products
- 5. Food Manufacturing

### **KOTA BHARU**

Handicraft, Tourism (historical heritage), Transportation & Logistics, Education & Trainings, Halal Hub, ` Textile, Automobile, Biotechnology

ELANTAN

### PASIR MAS

Halal Industry (high-value downstream Halal food products), Tourism, Duty Free Zone (retail), Aquaculture

### **KUALA KRAI**

Agriculture (marketing & trade center, herb & fruit garden), Tourism (agro- & ecotourism)

- **KUALA NERUS**
- Aquapolitan SGANU

## AHANG

### **Manufacturing Projects:** Top 5 areas in Terengganu

- 1. Chemical & Chemical Products 2. Petroleum Products
- (including Petrochemicals)
- 3. Wood & Wood Products
- 4. Transport Equipment

5. Non-metallic Mineral Products

### **KUALA TERENGGANU**

Agriculture (coffee, rice, pepper, cotton goods), Textile, Food Processing, Arts & Crafts, Timber, Tourism (culture, heritage, history, beaches), Education & Trainings, Business Services, **Transportation & Logistics** 

### DUNGUN

Agriculture (nutraceutical, medicinal herbs), Fisheries

### **KERTEH / KEMAMAN**

Oil & Gas, Petrochemical, Tourism (Hutan Lipur recreation), Transport & Logistics (support and services to the petroleum industry), Heavy Industries

### GEBENG

Polypropylene-based Petrochemicals, Oil Palm Biomass, Palm Oil-based Products



Automotive (manufacturing & assembly hub), Maritime Industry



### Local Ecosystem Public HLIs 12 TVET Institutions 28

### \*non-exhaustive

### **Central Region Potential STIE Ecosystems**

### SABAK BERNAM -

Agriculture Biotechnology, Smart Agriculture, Cottage Industry

### **CYBERJAYA**

Technology Hub (smart grid technology, wearable technologies, green technology, biotechnology and ICT-related technologies), Smart Mobility, Smart Healthcare, Digital Creative

PORT KLANG

Seaport Logistics, Halal Hub ~



Automobile & Machinery, Telecommunications, Tourism & Hospitality (i-City), Education

### Manufacturing Projects: Top 5 areas in Kuala Lumpur

\*non-exhaustive

- 1. Electronics & Electrical Products
- 2. Machinery & Equipment
- 3. Textiles & Textile Products
- 4. Transport Equipment
- 5. Fabricated Metal Products

### , KUALA LUMPUR

Financial Services, Business Services, Education, Health, Hospitality Services, Communication Services, Tourism

> PUTRAJAYA - Diplomatic Hub, Federal Administrative Centre

F

### Manufacturing Projects: Top 5 areas in Selangor

- 1. Electronics & Electrical Products
- 2. Machinery & Equipment
- 3. Transport Equipment
- 4. Fabricated Metal Products
- 5. Plastic Products

SEPANG / Airport Logistics, Agriculture (Fruits), Tourism Local Ecosystem
Public HLIs 11
TVET Institutions 15

### Southern Region Potential STIE Ecosystems



### Manufacturing Projects: Top 5 areas in Negeri Sembilan

- 1. Electronics & Electrical Products
- 2. Machinery & Equipment
- 3. Chemical & Chemical Products
- 4. Fabricated Metal Products
- 5. Non-Metallic Mineral Products

### KUALA KLAWANG Agriculture

SEREMBAN Aerospace, Education and Training Centre, High Tech Industry

> REMBAU Tourism, Agriculture, Manufacturing (food, rubber products, E&E)

> > JOHOR

### BANDARAYA MELAKA, JASIN & ALOR GAJAH — Heritage Tourism, ICT, Halal Hub, Aquaculture, Logistics & Transportation

### **ISKANDAR PUTERI**

Real Estate & Business Services, Entertainment & Recreation, Ecotourism, Urban tourism, E&E, Health services



### Manufacturing Projects: Top 5 areas in Melaka

- 1. Electronics & Electrical Products
- 2. Fabricated Metal Products
- 3. Machinery & Equipment
- 4. Plastic Products
- 5. Transport Equipment

### WESTERN GATE DEVELOPMENT ZONE

Logistics Hub & Transshipment, Ecotourism, E&E, Power plant

### JOHOR BHARU

Financial Services, Arts & Culture, Hospitality, Urban Tourism, E&E, Health Services, Manufacturing (polymer, plastic, textiles, industrial paints, metals)





### **Manufacturing Projects:** Top 5 areas in Johor

- 1. Electronics & Electrical Products
- 2. Fabricated Metal Products
- 3. Textiles & Textile Products
- 4. Furniture & Fixtures
- 5. Plastic Products

### **SENAI-SKUDAI**

**Food crop, E&E, Agriculture** (palm oil & rubber) **Manufacturing** (polymer, ceramics, textiles, industrial paints, furniture, paper)

MERSING / Ecotourism, Fisheries, Agribusiness

### EASTERN GATE DEVELOPMENT ZONE

Logistics Hub & Transshipment, Food & Agro Processing, E&E, Downstream Petroleum-related Activities, Manufacturing (plastics, chemicals, polymer, industrial paints, metals, furniture, cement & concrete)



### Sabah Potential STIE Ecosystems

\*non-exhaustive



**KOTA KINABALU** 

PAPAR

LABUAN

Logistics

2. Food Manufacturing

### Sarawak Potential STIE Ecosystems



## **Basis for National STIE Niche Areas**

The National STIE Niche Areas are identified based on 4 key criteria:



## 03 30 National STIE Niche Areas for 10 Socio-economic Drivers

The 30 National STIE Niche Areas were identified through a series of stakeholder engagements to ensure that they are aligned with national aspirations. These niche areas were endorsed by the National Science Council on 14 July 2020 and will be reviewed every 2-3 years to ensure relevance to changing times.





RM

T/





Culture, Arts & Tourism



Medical & Healthcare





Smart Technology & Systems (Next-Generation Engineering and Manufacturing)



Advanced Materials for Circular Economy & Sustainable Society



Next-Gen Smart Factories



Manufacturing of Smart Devices & Technology Development



Smart Cities & Transportation



Integrated Urban Infrastructure & Infostructure Management



Smart Systems for Connected Rural-Urban Communities



Human-Centred **Design & Analytics** 



Diversified Renewable Energy



Subscription Business Models & Sharing Platforms



Creative Content & Heritage



Digital Health



Energy Storage System



Microgrid



Digitalised & Autonomous Services



Fintech in Islamic Finance



Digitalised Tourism



High-Value Tourism



Precision Medicine

Clinical Trials Hub for **Developing Countries** 





Water & Food



Agriculture & Forestry



Education



Environment & Biodiversity



Precision Biodiversity





Premium Halal Food



High-Value Seafood



Personalised & Experiential Learning



Premium Tropical Fruits



Micro-credentials



Local Superfood

Integrated Water Resources Management



Local Agricultural Input



Smart Supply Chain Management for Sustainable Forest Products



Global Online Learning: Promoting Local Content



Innovative Eco-Products from Waste

## Impact of the National STIE Niche Areas

The 30 National STIE Niche Areas have been classified in terms of their weightage of contribution as follows:

2 niche areas are identified as **ECONOMIC BOOSTERS** 



**n**iche areas are classified as (combination of economic and social impact)

**DUAL-IMPACT ENABLERS** 

### 07 niche areas are identified as SOCIETAL WELL-BEING CATALYST









High-Value



Subscription Business Premium Models & Sharing Platforms Halal Food



Fintech in **Islamic Finance** 



**Next-Gen Smart Factories** 



Manufacturing of Smart Devices & Technology Development

58



High-Value

Seafood

Premium

**Tropical Fruits** 

Advanced Materials for Circular Economy & Sustainable Society



Local Superfood



Clinical Trials Hub for Smart Supply Chain Management **Developing Countries** for Sustainable Forest Products



**Digitalised Tourism** 



**Global Online Learning:** Promoting Local Content



**Creative Content** 

& Heritage

Energy Storage

System



Integrated Water **Resources Management** 



Integrated Urban Infrastructure & Infostructure Management



Micro-credentials



Innovative Eco-Products from Waste



Input



Digital

Health





Precision **Biodiversitv** 



Precision

Medicine



Personalised &



Smart Systems for Connected **Rural-Urban Communities** 



Human-Centred **Design & Analytics** 



Diversified









Renewable Energy

















Local Agricultural







**Experiential Learning** 





PartII

## Implementing the 10-10 *My*STIE Framework

Part II of this transformation book aims to provide a step-by-step guide on the use of the 10-10 *My*STIE Framework to develop vibrant and agile STIE ecosystems.

## 10-10 MySTIE: Implementation Steps



Source: Analytics by ASM and Nair, Ahmed, Vaithilingam and Monash University Malaysia Research Team, 2020

Malaysia is an open and small economy with scarce resources. To move up the global innovation and competitive value chain, Malaysia must **focus** its efforts in developing key S&T and socio-economic drivers that ensure sustainable economic development. In this context, Malaysia must invest in key S&T drivers that deepen the impact of socio-economic drivers and target key **priority** niche areas to establish global leadership. To ensure the 10-10 *My*STIE Framework contributes to nation building, a **systematic** ecosystem approach needs to be taken. It must incorporate strategic **collaborative** partnership approach among players such that they create a multiplier effect for **inclusive** development. This is to ensure no community is left behind in the transition to a developed nation and **future-proof** sustainable development.

The 10-10 *My*STIE Framework will enable the deployment of high impact projects to address needs of communities as well as quality of life at specific localities across Malaysia. The mechanism comprises 6 steps, premised upon an ecosystem approach (8 STI ecosystem enablers) as follows :



### FOCUS

Build an understanding of the emerging global technologies (10 S&T Drivers) and how they impact your core operations and influence key socio-economic areas.



### PRIORITISE

Identify niche areas for priority investments to build positions of global leadership based on strengths and needs in your core business, in relation to the emerging global technologies.



### **SYSTEMATISE**

Define a holistic approach (8i STI ecosystem enablers) to ensure systematic development that deepens the impact of S&T drivers on socio-economic development. 4

### **COLLABORATE**

Foster an ecosystem-wide collaboration with key players for the deployment of high-impact projects at identified localities to create multiplier effect for shared prosperity.



### INCLUSIVE

Initiate locality-specific STIE ecosystems to inclusively harness resources and talent to enhance return on value and improve the quality of life of the *rakyat*.



### **FUTURE-PROOF**

Conduct regular foresighting to ensure the STIE ecosystem is adapting to change and is able to mitigate risks associated with uncertainties and volatilities.

## 10-10 *My*STIE Process Flow for Nurturing Vibrant and Agile STIE Ecosystems



Identify niche areas within the key economic sectors to build positions of global leadership based on the emerging and frontier S&T drivers

to ensure systematic development that deepens the

impact of S&T drivers on socio-economic development

S&T drivers to raise the quality and ROV of these

subsectors

62



## Step 4 & 5

### COLLABORATE

Foster an ecosystem-wide collaboration with key players for the deployment of high-impact projects at identified localities to create multiplier effect for shared prosperity.

### INCLUSIVE

Initiate locality-specific STIE ecosystems to inclusively harness resources and talent to enhance return on value and improve the quality of life of the *rakyat*.

### Step 6

### **FUTURE-PROOF**

Conduct regular foresighting to ensure the STIE ecosystem is adapting to change and is able to mitigate risks associated with uncertainties and volatilities.

Source: Analytics by ASM and Nair, Ahmed, Vaithilingam and Monash University Malaysia Research Team, 2020



## Potential High-Impact Initiative: Becoming A Pace-setter in the Global Halal Economy

A game-changer for Malaysia would be to position the Malaysian Halal ecosystem as a producer of premium products and services for the global market. This would require a strong collaborative platform constituted by Halal scientists, regulators and other key stakeholders for the holistic development of a robust Halal supply chain. An agile and sound Halal ecosystem underpinned by the 10-10 *My*STIE Framework will translate into several multiplier effects on the socio-economic drivers of the country.

An STIE driven Halal ecosystem will not only meet domestic market needs but will extend its footprint globally. For example, if the Malaysian Halal Certification establishes and incorporates global environmental standards, it will build competitive advantage.

\* Halal Science is a scientific research pursuit aimed at supporting, expanding and sustaining the Halal industry globally. This encompasses analysis and the use of new technology to create innovative products and services with great impact to society and environment.

Source: ASM, 2019

# 10-10 *My*STIE Process Flow for Nurturing Vibrant & Agile STIE Ecosystems for Halal Economy:

### Current Trajectory



### Step 1 FOCUS

Identify key Halal subsectors and their stages of development and incorporate appropriate S&T drivers to raise the quality and ROV of these subsectors.

### Step 2

### PRIORITISE

Identify niche areas within the Halal sector to build positions of global leadership based on the emerging and frontier S&T drivers.

### Step 3 SYSTEMATISE

Define a holistic approach (8i STI ecosystem enablers) to ensure systematic development that deepens the impact of S&T drivers on the Halal sector.

If we ramp up our Halal Industry by underpinning it with 10-10 MySTIE, Malaysia has the potential to raise its global market share from 2.2% in 2018 (as cited in Halal Industry Master Plan, 2020) to 5% in 2030, estimated at RM1 trillion. 🔨

Continuously undertaking foresighting and signposting

### Future Trajectory

Develop a Halal collaborative platform that



Halal STIE ecosystem is sound, robust and agile

### **COLLABORATE**

Foster ecosystem-wide collaboration with key players for the deployment of high-impact projects at identified localities to create multiplier effect for shared prosperity.

### INCLUSIVE

Initiate locality-specific STIE ecosystems to inclusively harness the resources and talent to enhance return on value and improve the quality of life of the rakyat.

### Step 6 **FUTURE-PROOF**

Conduct regular foresighting to ensure the STIE ecosystem is adapting to change and is able to mitigate risks associated with uncertainties and volatilities.

Source: Analytics by ASM and Nair, Ahmed, Vaithilingam and Monash University Malaysia Research Team, 2020

Current trajectory for Halal

### Application of the 10-10 *My*STIE Framework: An Example for the Halal Supply Chain



Leap-frogging Technologies (Next-Generation Research & Application)

Source: Analytics by Nair, Ahmed, Vaithilingam and the Monash University Malaysia Research team, 2020

### **Multiplier Effects** of a Vibrant Halal **Ecosystem on the 10** Socio-economic Drivers



### **GLOBAL HALAL SUPER CORRIDOR GAME CHANGER FOR MALAYSIA**

A strong Halal ecosystem in Malaysia will serve to create several multiplier effects on the socio-economic drivers. The strength in the ecosystem will spawn new sectors, increase revenue streams and enhance Return on Value (ROV) for the rakyat.





### **BUSINESS &** FINANCIAL SERVICES

and clean energy)

- Halal Fintech for financial needs of Halal business
- Blockchain for green sukuk
- Traceability of financial transactions – ensure data privacy & protection, prevention of fraud and financial crimes

### CULTURE, ARTS & TOURISM



 Islamic Culture & Arts Muslim friendly tourism – streaming of digital content of local culture and

arts to the global community



### **MEDICAL & HEALTHCARE**

• Halal vaccines, medical therapies and nutraceuticals clinical trials

### SMART TECHNOLOGY **& SYSTEMS (NEXT** -GENERATION ENGINEERING & MANUFACTURING)

- Development of new smart-tech & devices to manage the Halal Industry
- Integrated system for Halal ingredient and product development



### **SMART CITIES &** TRANSPORTATION

- Eco-friendly townships & transportation systems
- Halal supply chain (e.g. logistics, production, export and import) seamless integration of multiple supply chains across multiple localities and jurisdictions



### WATER & FOOD

- Food security and safe food systems
- Traceability of contamination in water and food sources



### **AGRICULTURE & FORESTRY**

• Sustainable agriculture, fishery & forestry industries

### EDUCATION



 Global Halal education industry covering STEM & non-STEM programmes / micro-credentials for the Halal economy



### ENVIRONMENT & BIODIVERSITY

• Malaysia as a "Tropical Paradise" through the preservation and conservation of natural habitat in line with Islamic thought

Source: Analytics by ASM and Nair, Ahmed, Vaithilingam and Monash University Malaysia Research Team, 2020



## National STIE Niche Areas for 10 Socio-economic Drivers Mapped to the Halal Economy



Smart Supply Chain Management for Sustainable Forest Products

All **10** Socio-economic Drivers **20** National STIE Niche Areas

are directly or indirectly related to Halal

70
# The 8i Halal Ecosystem Framework (10-10 MySTIE operationalising Maqasid al-Syari'ah)

### **01** / INFRASTRUCTURE

High quality and sophisticated physical and natural infrastructure (farms, forests, rivers, oceans and environment) underpinned by a sound STI strategy that support the growth and development of the Halal ecosystem in a sustainable way.

### **02** / INFOSTRUCTURE

Digital infrastructure that provide seamless integration of multiple value chains within and across the Halal ecosystem - these systems provide seamless flow of information for strategic decision-making, market intelligence and goods & services.

# **03** / INTELLECTUAL CAPITAL

Talent stock in the Halal ecosystem - this covers general, specialized, technical, entrepreneurial and leadership skills to transform the Halal value chain (upstream to downstream) into a knowledge intensive global supply network.

# 04 / INTEGRITY

Governance systems to manage the ecosystem efficiently (good traceability and tracking of information, goods and services) - continuous improvement of the system to raise the Return on Value (ROV) for all stakeholders.

# Drivers of Halal Ecosystem



A resilient Halal supply chain supported by a robust holistic ecosystem.

# **05** / INCENTIVES

Fiscal and non-fiscal incentives to encourage R&D, adoption of new technology, innovation, commercialisation of local technology and market expansion strategy, including globalisation of local technology and knowledge – driving process improvement and new product development.

# 06 / INSTITUTIONS

Quality of the institutions of governance (government agencies, regulatory, standard bodies, industry associations, community organisation, institutions of learning / research institutes) that support the systematic development of the Halal ecosystem – continuous institutional innovation and development. Continuous foresighting of the STI will ensure the resilience and agility of the ecosystem.

### 07 / INTERACTION

Strong collaboration and partnership among Halal stakeholders to ensure continuous transformation and development to improve productivity, efficiency and global competitiveness.

### **08** / INTERNATIONALISATION

Depth and breadth of engagement with global Halalrelated knowledge & innovation networks, institutions of governance & standard boards and global value chains – expansion of global innovation footprints and market reach (adhere to OECD food, safety and environmental standards).

Source: Analytics by Nair, Ahmed, Vaithilingam and team from Monash University Malaysia, 2020

# **Collaborative Platform for Halal Industry**

#### Connectors

- YIM, Yayasan Hasanah, NGOs, ASM, i-Connect, TPM, MiGHT, MTDC, NanoMalaysia, MaGIC
- Connect farmers to the 7 clusters (e.g. connect to technology groups: robotics, drones, sensors)



YIM (Yayasan Inovasi Malaysia); TPM (Technology Park Malaysia); MIGHT (Malaysian Industry-Government Group for High Technology) MTDC (Malaysian Technology Development Corporation); MaGIC (Malaysian Global Innovation & Creativity Centre); HDC (Halal Development Corporation Berhad); MARDI (Malaysian Agricultural Research & Development Institute); CREST (Collaborative Research in Engineering, Science & Technology); MARii (Malaysia Automotive Robotics & IoT Institute); MDEC (Malaysia Digital Economy Corporation); MOHE (Ministry of Higher Education); MAVCAP (Malaysia Venture Capital Management Berhad); MDV (Malaysia Debt Ventures); MIDA (Malaysian Investment Development Authority); MAFI (Ministry of Agriculture & Food Industries); MOH (Ministry of Health); JAKIM (Department of Islamic Development Malaysia); FAMA (Federal Agricultural Marketing Authority); FELCRA (Federal Land Consolidation & Rehabilitation Authority); MATRADE (Malaysia External Trade Development); HLIs (Higher Learning Institutions); HRDF (Human Resources Development Fund); TVET (Technical & Vocational Education and Training)

#### **Producers and Manufacturers**

- Farmers, Ranchers
- (Farmers' Organization Authority)
- Food companies (e.g. Ramly, Linaco, Kawan Food)

### **Technology Providers**

- Agencies (e.g. HDC, MARDI, MIMOS, TPM, MTDC, CREST, MARii, MDEC, etc), HLIs, private companies (e.g. Celcom, Alltech Biotechnology Malaysia, AGCO GSI, Emsdee)
- Amalgamate existing directories: MOHE Compendium of Public Universities R&D Products, MaGIC start-ups, MDEC, MIMOS Technology

### **Financing Providers**

- Solution providers e.g. MoneyMatch (trusted seamless cross-border trade payments)
- Venture Capital (e.g. MAVCAP, MDV, Cradle Fund)
- Alternative funding: Zakat, Wakaf, Islamic Banking
- AgroBank (crop insurance)
- MIDA, MTDC grants

\*non-exhaustive

# Key Halal Related Socio-economic Activities at Localities Across Malaysia



Source: Analytics by ASM and Nair, Ahmed, Vaithilingam and Monash University Malaysia Research Team, 2020

# **Global Benchmarking on Halal Ecosystem**

GOVERNANCE	Centralised Halal governance at national level	
	Non-centralised Halal governance either state-based or coordinated by NGOs	•
CERTIFICATION	Centralised Halal certification	
	Non-centralised Halal certification	•
	Internationally recognised certification	
HALAL SCIENCE	Top-down government initiative, infrastructure support and funding	
	Consortium for Halal Science established	
	Research activities confined to institutional level	
INDUSTRY	Positive collaboration with Halal Scientist and key stakeholders for product development and innovation	
	Industry initiatives to develop Halal markets	-
Note:		

Malaysia

Thailand Indonesia

Japan

South Korea

United Arab Emirates New Zealand

Brazil



# **Bridging the Chasm Towards Impact Creation**

Linking the gaps through:

- Forged trust between all stakeholders
- Effective governance systems, structures & processes
- Big picture synthesis of challenges & solutions at national level
- Collaborative data sharing followed with integrative & transformative synthesis



Malaysia recognises the need in embracing STI to weather unprecedented crises while becoming a knowledge-based society. A wholesome fertile ecosystem would encourage knowledge to move across innovation actors to reach endusers. An effective knowledge transfer between generators and users will create an impact to the economy and society.

Current STI ecosystems in Malaysia face challenges in bridging the chasm between generators of knowledge and users of knowledge. Generators of knowledge are individuals or entities who are involved in the creation of new ideas, knowledge, products, services or initiatives with set goals. On the other hand, users of knowledge are the recipients of those creations who put them into practice.

This widening chasm exists due to lack of trust between stakeholders within the ecosystems which mainly stems from the different modes of communication that hinder effective delivery of targeted goals. Another issue that contributes to this chasm is the absence of "big picture synthesis", which is required to inter-lace strategic thinking to solve national issues and challenges. This is because most stakeholders operate in silos within their own specialisation and are trained to analyse and not to synthesise.

To address these issues, a national-level framework is needed to bring people together and synergise the planning. The 10-10 *My*STIE Framework acts as an intermediary in translating knowledge to solutions for national-level challenges. This Framework must be concurrently applied with an ecosystem approach (8i STI ecosystem enablers) to ensure maximum impact is achieved. Along with this Framework, neutral-entity intermediaries are needed to function as connectors between parties within the quadruple helix to achieve common goals. Some existing connectors in the Malaysian STI landscape are Collaborative Research in Engineering, Science and Technology Centre (CREST) and i-Connect by the Academy of Sciences Malaysia.

# **Preparing Malaysia Today for Tomorrow**

State of Development



# Malaysia in 2030

2030 Malaysia powered by a vibrant and state-of the-art STIE ecosystem will ensure inclusive socio-economic development and sustainable management of natural resources. The economy will be led by several Malaysian pace-setter institutions and industries that have strong knowledge networks and supply chains to build global competitive advantage. These are envisaged to generate positive spillover impacts on the quality of life and wealth of the nation. The economy will not leave any community behind as it transitions to become a **sustainable, progressive, prosperous and harmonious developed nation.** 

# Malaysia Today

2020 Malaysia is a nation still grappling with widening socio-economic disparities across different social groups, ethnicities and regional localities, even after 63 years of independence. Despite having a RM1.42 trillion economy, Malaysia has yet to fully realise its economic growth potential. The economy is still dependent on low-skilled labour and is experiencing shortages in key skills relevant to a knowledge-intensive economy. The economy is caught in the "middle-income trap" and is vulnerable to global economic uncertainties. This could undermine environmental sustainability and the social fabric of the nation.

Source: Analytics by ASM and Nair, Ahmed, Vaithilingam and Monash University Malaysia Research Team, 2020.

2030

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